

TE WAI MĀORI

ANNUAL PLAN

2022-23

HE REO TŌ TE WAI
HE REO TŌ TE TANGATA
KOTAHI TONU TE WHAKAPAPA
WHAKAKOTAHITIA!

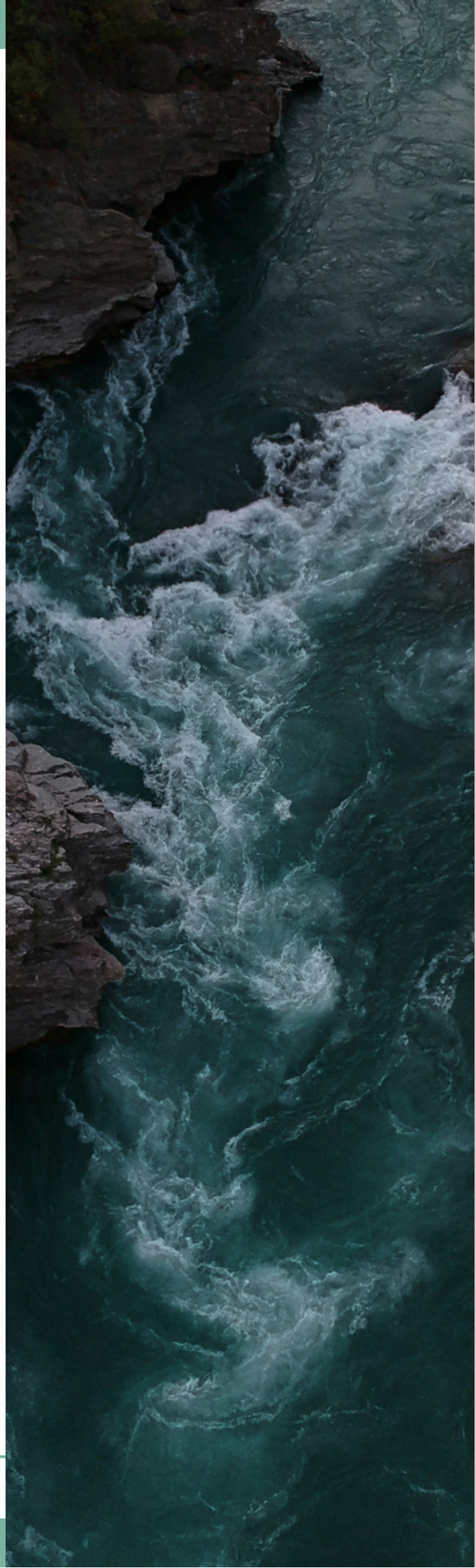


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KARAKIA

Ko Rangi
Ko Papa
Ka puta ko Rongo
Ko Tane Mahuta
Ko Tangaroa
Ko Tumatauenga
Ko Haumietiketike
Ko Tawhirimatea
Tokona te Rangi ki runga
Ko Papa ki raro
Ka puta te ira tangata ki te whai ao,
ki te ao marama
E Rongo, whakairia ake ki runga,
Kia Tina! Tina!
Hui e, Taiki e!



NAU MAI



A MESSAGE FROM OUR CHAIR, DONNA FLAVELL

Tēnā rā tātou, e ngā mana, e ngā reo, e ngā kaitiaki wai Māori.

It is my privilege to present the 2023 Annual Plan for Te Wai Māori Trust. As Chair, I'm grateful to be part of a wider conversation about te mana o te wai, our freshwater fisheries and how we can better look after these taonga and also to observe and celebrate the incredible mahi that is happening around Aotearoa. There is no shortage of challenges in this space, but I'm heartened by the significant passion and hard work that I see from whānau, hapū, iwi, kura, research bodies and councils.

This year, I'm looking forward to the return of the Freshwater Fisheries Conference after a three

year hiatus due to COVID. It's an opportunity for whakawhanaungatanga, to reconnect with each other and our relationship with wai.

I also look forward to continuing with our key work programmes that support whānau, hapū and iwi aspirations. Over the years we have established a number of channels to deliver this support which now includes the annual Wai Ora Fund, Tiaki Wai Fund and our recently launched Wai Māori Scholarship. These, alongside the research we commission and our taonga species work programmes, are our key mahi.

This Annual Plan outlines further details on all our work programmes and priorities for the year.

Nāku noa nā,

Donna Flavell



OUR DIRECTORS



DONNA FLAVELL (CHAIR)
WAIKATO, NGĀPUHI, NGĀTI
RUAPANI



PAHIA TURIA (DIRECTOR)
NGĀ WAIRIKI, NGĀTI APA,
WHANGANUI, NGĀ RAURU AND
NGĀTI TŪWHARETOA



**RAWIRI FAULKNER
(DIRECTOR)**
NGĀTI WHAKAUE, NGĀTI RAUKAWA
KI TE TONGA, NGĀTI TOA
RANGATIRA, NGĀI TE RANGI



**ERINA WATENE-RAWIRI
(ALTERNATE DIRECTOR)**
WAIKATO-TAINUI, NGĀTI
MANIAPOTO, NGĀI TE RANGI



**MARIA NEPIA
(ALTERNATE DIRECTOR)**
NGĀTI TŪWHARETOA, RAKAIPAACA



**IAN RURU
(ALTERNATE DIRECTOR)**
TE AITANGA Ā MĀHAKI, NGĀTI
POROU, NGĀI TAI, TE WHAKATŌHEA



HEI TIMATANGA

OUR FRESHWATER TAONGA CONTINUE TO FACE ONGOING AND INCREASING PRESSURE

Our freshwater taonga continue to face ongoing and increasing pressure, including declining water quality, habitat modification and loss, barriers to fish passage and migration and a changing climate.

These factors give rise to serious concern for the health, wellbeing, and abundance of our freshwater taonga. Furthermore, with extensive legislative reform taking place there is a need to ensure that the rangatiratanga of iwi and hapū guaranteed under Te Tiriti o Waitangi and Māori rights and interests in freshwater fisheries are upheld.

This year's Annual Plan will continue to support the strategic priorities and long-term outcomes that Te Wai Māori Trust continue to work toward.

ENHANCING THE HEALTH AND WELLBEING

of indigenous fisheries and their habitat.

ENHANCING THE RECOGNITION AND STATUS

of indigenous species.

PROVIDING BETTER OPPORTUNITIES

for the participation of iwi and hapū in resource management decision making processes as they relate to freshwater fisheries and habitat.

PROMOTING AND SHARING

indigenous fisheries expertise, knowledge and understanding.

INCREASING THE QUALITY AND RANGE

of information to iwi and hapū on freshwater fisheries and habitat.

SUPPORTING IWI AND HAPŪ CAPACITY

and capability in freshwater fisheries.



OUR CORE VALUES

OUR CORE VALUES DETERMINE THE WAY WE APPROACH OUR WORK AND DEFINE THE WAY WE BEHAVE; OUR VALUES ARE:

TE MANA O TE WAI

reflecting that freshwater ecosystems come first.

WHAKAPAPA

reflecting the connection between whānau, hapū and Iwi, and te taiao.

KAITIAKITANGA

reflecting whānau, hapū and Iwi obligations, as descendants of ngā Atua.



OUR PRIORITIES AND KEY ACTIONS

POLICY AND LEGISLATION

PROVIDING BETTER OPPORTUNITIES FOR THE PARTICIPATION OF IWI AND HAPŪ IN RESOURCE MANAGEMENT DECISION MAKING PROCESSES AS THEY RELATE TO FRESHWATER FISHERIES AND HABITAT

The Trust will continue to engage on the Government's ongoing resource management reform and freshwater review processes. This includes:

- Resource management reform.
- Freshwater reform including: Māori rights and interests in freshwater, NPS-FM implementation, and Three Waters.

KEY ACTION

Continue to support the Freshwater Iwi Leaders Group in seeking to ensure that the rangatiratanga of iwi and hapū guaranteed under Te Tiriti o Waitangi is upheld in the Government's ongoing resource management reform and freshwater review processes.

INDIGENOUS FRESHWATER SPECIES

ENHANCE THE RECOGNITION AND STATUS OF INDIGENOUS SPECIES

We will continue to support species specific work programmes and initiatives including continued work on Tuna, Piharau/Kanakana and Īnanga.

We will also continue to seek opportunities for alignment with other entities that fund and/or undertake freshwater fisheries research to influence and leverage funding that supports freshwater fisheries outcomes.

KEY ACTIONS

- Raise awareness of pressures facing our freshwater taonga
- Build strategic relationships and influence policy outcomes to ensure freshwater taonga are considered and provided for.
- Continue to seek opportunities for alignment with other entities that fund and/or undertake freshwater fisheries research to influence and leverage funding that supports freshwater fisheries outcomes.



We will continue our work programme development and identification of research priorities. We will also continue to provide support and work alongside Te Mana o Ngā Tuna, the advisory group to the Trust on the species.



We will work with the Piharau Kanakana Iwi Steering Group to give effect to the Piharau Kanakana Strategy and Action Plan.



INANGA

This year, our work will seek to ensure that the rangatiratanga of iwi and hapū guaranteed under Te Tiriti o Waitangi is upheld in the management regime for the species.

This includes seeking to ensure that the relationship of Māori with traditional waters and fisheries are given appropriate recognition and that customary fishing rights are upheld.



TARGETED RESEARCH

ENHANCE THE HEALTH AND WELLBEING OF INDIGENOUS FISHERIES AND THEIR HABITAT.

The Trust will continue to support research relating to indigenous freshwater species and their habitat.

KEY ACTIONS

- Continue to support species specific research
- Continue to seek opportunities for alignment with other entities that fund and/or undertake freshwater fisheries research to influence and leverage funding that supports freshwater fisheries outcomes.
- Continue to work alongside Cawthron Institute on a multi-year 'Fish Futures' research programme looking at understanding how freshwater fish (including introduced/pest species) are valued across Aotearoa and how fish, their ecosystems, and our relationships with them might change into the future.

SUPPORTING IWI AND HAPŪ THROUGH FRESHWATER FUNDING

SUPPORTING IWI AND HAPŪ CAPACITY AND CAPABILITY IN FRESHWATER FISHERIES

We will continue to provide funding to iwi, hapū and Māori through the Wai Ora and Tiaki Wai funds to support projects throughout Aotearoa to protect, enhance and develop freshwater fisheries and habitat.

We have also established an annual Wai Māori scholarship. The Wai Māori scholarship has been established to strengthen the presence of Māori experts in freshwater fisheries and is available to taurira Māori undertaking research or academic study in related fields.

KEY ACTIONS

- Effectively manage funding/ scholarship rounds
- Build relationships with recipients and provide effective support
- Seek opportunities for alignment with other entities to leverage funding to protect, enhance and develop freshwater fisheries and habitat and support capacity and capability building of iwi and hapū.

OUTREACH AND RELATIONSHIP BUILDING

PROMOTE AND SHARE INDIGENOUS FISHERIES EXPERTISE, KNOWLEDGE AND UNDERSTANDING

Ensuring our mahi aligns with the aspirations of iwi, hapū and whānau and strong relationships are held.

KEY ACTIONS

- Focus on outreach and hui ā tinana
- Provide opportunities for iwi and hapū to share fisheries knowledge and expertise.
- Promote the achievements and stories of whānau on the ground who have been supported through freshwater funding from the Trust.



KEY PERFORMANCE INDICATORS

Iwi and hapū know who we are, what we do and why we do it, and see value in our mahi.

Iwi and hapū know who we are and what we do and are satisfied that the Trust provides a valuable and necessary service

1 Active engagement with Iwi and hapū.

Māori Fisheries Conference, Te Wai Māori Freshwater Fisheries Conference, regional hui, and workshops held. Positive feedback is received from attendees.

2 Through the Wai Ora and Tiaki Wai funds Iwi and hapū are empowered to protect, enhance, and develop their freshwater fisheries and habitat.

Positive feedback is received from recipients of these funds and positive outcomes are realised for freshwater fisheries and habitat.

3 The Trust is a known and trusted source of quality freshwater and freshwater fisheries information.

A range of good quality information is available for Iwi and hapū on freshwater fisheries. Positive feedback is received on this material. Demonstrated investment in innovative research.

4 Partnering with iwi and hapū on targeted strategies for freshwater taonga, including tuna and Piharau/Kanakana

Measurable progress made toward implementing species specific strategies developed with Iwi and hapū.

5 All statutory obligations under the Māori Fisheries Act have been met as required.

Detailed in annual reporting.

6 Celebrating and sharing our mahi, including research and policy responses.

Research, policy responses and other key information and achievements are shared on our website, through social media and other forums as appropriate.

Advancing Māori rights and interests in freshwater fisheries

The Trust is able to influence freshwater fisheries outcomes and advance Māori rights and interests in freshwater fisheries.

1 The Trust has meaningful strategic relationships with key Ministers, agencies, and other parties with an influence over freshwater fisheries outcomes.

New relationships with relevant parties are established. The views of the Trust are proactively sought by these parties on matters affecting freshwater fisheries and habitat

2 Analysing and responding to government reforms affecting freshwater fisheries and habitat.

Quality analysis and responses to government reforms affecting freshwater fisheries and habitat are prepared. Material is shared with Iwi and hapū and made available on the Te Wai Māori website.

3 Proactive and constructive engagement is undertaken that seeks opportunities for the co-development of policy, legislative mechanisms, and research.

The Trust is proactively engaged in government policy processes/forum on freshwater fisheries and habitat.

The Trust is engaged in collaborative research projects with crown, CRI and/or other organisations with an interest in freshwater fisheries.

4 Identifying opportunities in the media and events where the Trust can have a voice on freshwater fisheries matters to promote our work and that of Iwi and hapū and raise our profile.

Demonstrated increase in following on social media outlets and in the number of engagements for the Trust.



BUDGET FOR 2022/23

INCOME

In FY22/23 Te Wai Māori is expected to generate income of \$2,479,497 (FY21/22: \$2,237,927) from the portfolio investment fund.

Income	Budget FY22/23
Portfolio Income	\$1,116,777
Growth + CPI	\$1,241,850
Other Income	\$120,870 (Cawthron research subcontract)
Total Income	\$2,479,497
Total Expenses	\$1,237,647
Transfer to Capital Maintenance Reserve	\$1,241,850
Surplus/Deficit	\$0

EXPENSES

Te Wai Māori will have expenses of \$1,237,647 for the year (FY21/22: \$1,196,399) in the following key areas:

Expenses by Project/Programme	Budget FY22/23
Policy and legislation	\$5,000
Indigenous freshwater species	\$35,000 (tuna) \$20,000 (piharau/kanakana) \$10,000 (īnanga)
Targeted research	\$56,000
Supporting iwi and hapū through freshwater funding	Wai Ora fund: \$220,927 Tiaki Wai fund: \$20,000 Wai Māori scholarship: \$30,000
Outreach and relationship building	\$11,235
Governance	\$138,875
Human Resources	\$637,048
Operations	\$53,544
Total Expenses	\$1,237,647
Capital Maintenance Reserve	\$1241,850
Deficit	\$0



KEY ASSUMPTIONS

KEY ASSUMPTIONS IN CONSTRUCTING THE BUDGET ARE:

ANNUAL DRAWDOWNS

for operational expenditure are targeted to be no more than 4% of the average of the previous 3 years of the total portfolio investment fund attributable to Te Wai Māori.

TRANSITION TO THE DIVERSIFIED PORTFOLIO

agreed under the Statement of Investment Objectives and Policies (SIPO) and review of SIPO completed to ensure it continues to be appropriate for the organisation's requirements and investment climate.

SHORT TERM FUNDS

held outside of the portfolio are managed to maximise returns, within acceptable risk parameters, for the period they are held.

AVAILABLE CASH FLOWS

are managed to meet the needs of Te Wai Māori.

THE RETURNS FROM THE PORTFOLIO

are monitored to ensure the planned expenditure is aligned with the prospective available returns.

SURPLUS INVESTMENT INCOME

above the 4% available for annual drawdowns, is transferred into a capital maintenance reserve to preserve the real value of the portfolio and therefore income available for operational expenditure.